

COMPANIES ACT 2006
COMPANY NOT HAVING A SHARE CAPITAL

MEMORANDUM OF ASSOCIATION
OF
BALCARRAS SCHOOL

Each subscriber to this memorandum of association wishes to form a company under the Companies Act 2006 and agrees to become a member of the company.

Name of each subscriber

Authentication by each subscriber

Clive Hodges

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Clive Hodges

Barry Arthur Stagg

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Barry Arthur Stagg

Chris Healy

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Chris Healy

Dated *14 January* 2011